Doctors Hospital Health System Limited

Interim report

Quarter ended April 30, 2026

Chairman's Report
Doctors Hospital Health System Limited

Dear Shareholders,

On behalf of the Board of Directors of Doctors Hospital Health System, I am pleased to present the financial results for the three-month period ended April 30, 2026.

For the quarter, the company reported a consolidated net profit of $4,829,894, up from $1,591,922 for the same period in the previous fiscal year. Consolidated net patient revenue increased by $4.075 mil or 8.83% compared to the first quarter of the prior year. Inpatient days increased, with 3,093 days recorded this quarter versus 2,720 in the same period last year.

Consolidated expenses grew by $838K, or 2.7%, compared to the same period last year. Notable increases in consolidated expenses were incurred in the following:

- Salaries & Benefits: Increased by $322K (2.27%) compared to the prior year. The increase is consistent with expectations and aligns with revenue growth, particularly due to higher compensation costs for employees directly involved in revenue-generating services.

- Medical Services: Increased by $1.173 million (37.73%) compared to the same period last year. This expense primarily relates to contracted physician services and is directly correlated with the increase in revenue.

- Other Operating Expenses increased by $120K (5.54%) compared to the prior year. The increase was primarily attributable to higher operating costs associated with business growth, including increased spending on general supplies, computer supplies and dues and subscriptions required to support expanded operations and service delivery.

The consolidated return on sales (net income margin) stood at 13.20% for the quarter, compared with 4.90% in Q1 of the prior year. This performance reflects sustained revenue growth, improved profitability and strengthened expense management.

The Board and I extend our sincere gratitude to our shareholders, physicians, and associates for your ongoing commitment and support. We remain dedicated to delivering exceptional care and service to our patients and visitors, whose continued loyalty we deeply value.

Felix Stubbs
Chairman
July 3, 2026

DOCTORS HOSPITAL HEALTH SYSTEM LIMITED

Consolidated Statement of Financial Position

April 30, 2026 with comparative figures at January 31, 2026
(Expressed in thousands of Bahamian dollars)

		April 30, 2026	January 31, 2026
Assets			
Current assets:			
Cash and cash equivalents	$	**3,205**	2,478
Trade receivables, net (note 2)		**41,175**	45,803
Inventories		**5,212**	4,605
Other assets		**8,595**	4,633
		58,187	57,519
Non-current assets:			
Other assets		**685**	707
Investments		**3,411**	3,308
Investment property		**17,611**	17,755
Goodwill		**3,406**	3,406
Other intangible assets		**3**	3
Right of use assets		**2,348**	2,815
Property, plant and equipment		**79,190**	77,990
		106,654	105,984
Total assets	$	**164,841**	163,503
Liabilities and Shareholders' Equity			
Current liabilities:			
Accounts payable and other liabilities	$	**28,101**	33,058
Provisions		**45**	160
Lease liabilities, current portion		**1,393**	1,580
Long-term debt, current portion		**368**	482
		29,907	35,280
Long-term liabilities:			
Lease liabilities		**1,207**	1,502
Long-term debt		**21,079**	18,902
		22,286	20,404
Total liabilities		**52,193**	55,684
Shareholders' equity:			
Share capital:			
Authorized 37,500,000 common shares at par value of B$0.02 each (January 31, 2026 – 37,500,000 shares)			
Issued and fully paid 24,943,268 shares (January 31, 2026 – 24,943,268 shares)		**499**	499
Contributed surplus		**30,925**	30,925
Retained earnings		**81,224**	76,395
		112,648	107,819
Total liabilities and shareholders' equity	$	**164,841**	163,503

(Unaudited)

DOCTORS HOSPITAL HEALTH SYSTEM LIMITED

Consolidated Statement of Comprehensive Income

Three months ended April 30, 2026 with comparative figures for the three months ended April 30, 2025
(Expressed in thousands of Bahamian dollars)

		April 30, 2026	April 30, 2025
Revenues			
Patient service revenue, net	$	**34,747**	31,928
Interest Income		**78**	40
Other		**1,745**	527
Total revenues		**36,570**	32,495
Expenses			
Salaries and benefits		**14,533**	14,211
Medical supplies		**3,481**	3,537
Medical services		**4,282**	3,109
Bad debt expense, net of recoveries		**686**	,1505
Depreciation and amortization		**1,701**	1,438
Other operating		**2,288**	2,168
Utilities		**830**	900
Government taxes and fees		**867**	625
Outside services		**1,226**	1,407
Insurance		**801**	815
Repairs and maintenance		**549**	648
Rent		**287**	170
Dietary expenses		**146**	169
Legal expenses		**15**	140
Interest expense		**49**	61
Total expenses		**31,741**	30,903
Net income & total comprehensive income for the period	**$**	**4,829**	1,592
Earnings per common share (expressed in Bahamian dollars):			
Basic and fully diluted	**$**	**0.19**	0.06

(Unaudited)

DOCTORS HOSPITAL HEALTH SYSTEM LIMITED
Consolidated Statement of Changes in Equity

Three months ended April 30, 2026
(Expressed in thousands of Bahamian dollars)

	Number of shares	Share capital	Contributed surplus	Retained earnings	Total
Balance at January 31, 2026	12,471,634	$ 500	$ 30,925	$ 76,395	$ 107,820
Net income for the period	–	–	–	4,829	4,829
Balance at April 30, 2026	12,471,634	$ 500	$ 30,925	$ 81,224	$ 112,649

(Unaudited)

DOCTORS HOSPITAL HEALTH SYSTEM LIMITED

Consolidated Statement of Cash Flows

Three months ended April 30, 2026 with comparative figures for the three months ended April 30, 2025
(Expressed in thousands of Bahamian dollars)

		April 30, 2026	April 30, 2025
CASH FLOWS FROM OPERATING ACTIVITIES:			
Profit for the period	$	**4,829**	1,592
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization		**1,701**	1,438
Loss allowance		**686**	1,505
Interest income		**(78)**	(88)
Interest expense		**49**	61
Operating income before working capital changes		**7,187**	4,508
Decrease/(increase) in trade receivables		**3,942**	(6,393)
(Increase)/decrease in inventories		**(607)**	7
Increase in other assets		**(3,940)**	(1,847)
(Decrease)/increase in accounts payable and other liabilities		**(5,072)**	2,052
Cash generated from/(used in) operating activities		**1,510**	(1,673)
Interest paid		**(182)**	(61)
Net cash from/(used in) operating activities		**1,328**	(1,734)
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchase of property, plant and equipment		**(645)**	(1,271)
Maturity of investments		**0**	219
Interest received		**43**	43
Net cash used in investing activities		**(602)**	(1,009)
CASH FLOWS FROM FINANCING ACTIVITIES:			
Proceeds from issuance of long-term debt		**2,151**	999
Repayment of long-term debt		**(1,669)**	(72)
Payment of lease liabilities		**(481)**	(469)
Net cash provided by financing activities		**1**	458
Increase/(decrease) in cash and cash equivalents		**727**	(2,285)
Cash and cash equivalents at beginning of period		**2,478**	8,711
Cash and cash equivalents at end of period	$	**3,205**	6,426

Cash and cash equivalents comprise cash at bank and in hand, and short-term deposits with an original maturity of three months or less.

(Unaudited)

DOCTORS HOSPITAL HEALTH SYSTEM LIMITED

Notes to Interim Consolidated Financial Statements

Three months ended April 30, 2026

1. Significant accounting policies

These interim financial statements have been prepared in accordance with International Accounting Standard No. 34, Interim Financial Reporting; using the same accounting policies applied in the January 31, 2026 audited consolidated financial statements.

2. Accounts receivable

Accounts receivable are stated net of provisions for doubtful accounts of $18.0 million.