Doctors Hospital Health System Limited

Dear Shareholder,

On behalf of the Board of Directors of Doctors Hospital Health System, I report on your company's financial results for the nine months ended October 31, 2018.

Consolidated net profit for the nine months was \$2,257,112 compared to a profit of \$2,120,694 for the comparable period in fiscal 2018. Doctors Hospital (Bahamas) Limited's profit was \$2,813,567 compared with \$2,894,874 and Bahamas Medical Center's loss was \$(556,455) compared with \$(697,518).

Consolidated net patient revenue increased \$3,745,659 or 9.2% over the 3rd quarter last year.

Consolidated expenses increased \$3,453,428 or 8.6%, over the comparable period last year. 41% of the variance is due to increasing salary costs of healthcare professionals and benefits.

Doctors Hospital continues to enjoy the valued support of its shareholders, Physicians and Associates and, on behalf of the Board, I wish to express our appreciation. To ensure we continue to provide a high quality, premium and safe healthcare experience to all the persons we serve, we will continue to make all necessary investments in the delivery of patient care.

> **FELIX STUBBS** CHAIRMAN November 26, 2018

DOCTORS HOSPITAL HEALTH SYSTEM LIMITED

Consolidated Statement of Financial Position

October 31, 2018 with comparative figures at January 31, 2018 (Expressed in thousands of Bahamian dollars)

| | October 31, 2018 | | January 31, 2018 |
|---|------------------|---------------------------------------|---------------------------------------|
| Assets | | | |
| Current assets: | | | |
| Cash and cash equivalents | \$ | 7,954 | 4,370 |
| Accounts receivable—patients, net (note 2) | Ψ | 1,065 | 1,711 |
| Accounts receivable—third party payors, net (note 2) | | 6,459 | 6,677 |
| Inventories | | 2,326 | 2,222 |
| Other assets | | 1,222 | 1,885 |
| | | 19,026 | 16,865 |
| Non-current assets: | | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · |
| Investments | | 30 | 30 |
| Investment in associate | | 240 | - |
| Goodwill, net | | 431 | 431 |
| Other intangible assets | | 526 | 407 |
| Property, plant and equipment | | 23,704 | 18,383 |
| 1 7/1 11 | | 24,931 | 19,251 |
| Total assets | \$ | 43,957 | 36,116 |
| Long-term debt, current portion Long-term liabilities: | | 6,155 | 3,908 |
| Long-term debt | | 3,935 | - |
| | | 3,935 | - |
| Total liabilities | | 10,090 | 3,908 |
| Shareholders' equity: Share capital: Authorized 12,500,000 common shares at par value of B\$0.04 each (October 31, 2018 – 12,500,000 sha Issued and fully paid 9,971,634 shares | res) | | |
| para >,> / 1,00 · 0 | | 399 | 399 |
| (October 31 2018 – 9 971 634 shares) | | | |
| (October 31, 2018 – 9,971,634 shares) Contributed surplus | | 12,358 | 12.358 |
| Contributed surplus | | 12,358 21,110 | 12,358 19.451 |
| | | 21,110 | 19,451 |
| Contributed surplus | \$ | | |

(Unaudited)

DOCTORS HOSPITAL HEALTH SYSTEM LIMITED

Consolidated Statement of Comprehensive Income

 $Three \ months \ ended \ October \ 31, 2018 \ with \ comparative \ figures \ for \ the \ three \ months \ ended \ October \ 31, and a support \ and \ an alternative \ figures \ for \ the \ three \ months \ ended \ October \ 31, and \ an alternative \ figures \ for \ the \ three \ months \ ended \ October \ 31, and \ an alternative \ figures \ for \ the \ three \ months \ ended \ October \ 31, and \ an alternative \ figures \ for \ the \ three \ months \ ended \ October \ 31, and \ an alternative \ figures \ for \ the \ figures \ for \ the \ figures \ figures \ for \ figures \ for \ figures \ figures \ for \ figures \ figures \ figures \ for \ figures \ fig$

(Expressed in thousands of Bahamian dollars)

| | Octobe | October 31, 2017 | |
|--|--------|------------------|--------|
| Revenues | | | |
| Patient service revenue, net | \$ | 15,162 | 13,022 |
| Other | | 500 | 407 |
| Total revenues | | 15,662 | 13,429 |
| Expenses | | | |
| Salaries and benefits | | 6,222 | 5,784 |
| Medical supplies | | 2,308 | 2,099 |
| Medical services | | 1,744 | 1,626 |
| Bad debt expense, net of recoveries | | 932 | 666 |
| Depreciation and amortization | | 750 | 710 |
| Other operating | | 814 | 618 |
| Utilities | | 477 | 410 |
| Government taxes and fees | | 363 | 352 |
| Outside services | | 375 | 320 |
| Insurance | | 269 | 208 |
| Repairs and maintenance | | 433 | 183 |
| Rent | | 116 | 92 |
| Dietary expenses | | 179 | 165 |
| Legal expenses | | 23 | 52 |
| Interest expense | | 51 | - |
| Total expenses | | 15,056 | 13,285 |
| Net loss/income for the period | \$ | 606 | 144 |
| Earnings per common share (expressed in Bahami | | | |
| Basic and fully diluted | \$ | .06 | .01 |

(Unaudited)

DOCTORS HOSPITAL HEALTH SYSTEM LIMITED

Consolidated Statement of Changes in Equity

Six months ended October 31, 2018 (Expressed in thousands of Bahamian dollars)

Number of shares Share capital Contributed surplus Retained earnings Balance at January 31, 2018 19,451 Net income for the period 2,257 Dividends (598)

(Unaudited)

DOCTORS HOSPITAL HEALTH SYSTEM LIMITED

Consolidated Statement of Revenue and Expenses

Nine months ended October 31, 2018 with comparative figures for the nine months ended October 31, (Expressed in thousands of Bahamian dollars)

| | October 31, 2018 | October 31, 201 |
|-------------------------------------|------------------|-----------------|
| levenues | | |
| Patient service revenue, net | \$ 44,331 | 40,585 |
| Other | 1,442 | 1,482 |
| Total revenues | 45,773 | 42,067 |
| xpenses | | |
| Salaries and benefits | 19,096 | 17,674 |
| Medical supplies | 6,436 | 6,048 |
| Medical services | 5,315 | 4,905 |
| Depreciation and amortization | 2,237 | 2,150 |
| Other operating | 2,278 | 2,206 |
| Bad debt expense, net of recoveries | 1,987 | 1,747 |
| Utilities | 1,288 | 1,152 |
| Government taxes and fees | 1,066 | 1,081 |
| Insurance | 716 | 599 |
| Outside services | 1,095 | 919 |
| Repairs and maintenance | 967 | 607 |
| Dietary expenses | 513 | 484 |
| Rent | 327 | 262 |
| Legal expenses | 79 | 112 |
| Interest expense | 116 | - |
| Total expenses | 43,516 | 39,946 |
| et Loss/Income for the period | \$ 2,257 | 2,121 |

(Unaudited)

DOCTORS HOSPITAL HEALTH SYSTEM LIMITED Consolidated Statement of Cash Flows

Nine months ended October 31, 2018 with comparative figures for the nine months ended October 31,

(Expressed in thousands of Bahamian dollars)

| October 31, 2018 | | October 31, 2017 | |
|---|----|------------------|---------|
| CACH ELONG EDOM OBED ATING A CTIVITIES | | | |
| CASH FLOWS FROM OPERATING ACTIVITIES: Net income | s | 2,257 | 2.121 |
| Adjustments to reconcile net income to net cash | J | 2,237 | 2,121 |
| provided by operating activities: | | | |
| Depreciation and amortization | | 2,237 | 2.150 |
| Provision for doubtful accounts | | 1,987 | 1,747 |
| Operating income before working capital changes | | 6,481 | 6,018 |
| Decrease in accounts receivable | | (1,122) | (2,425 |
| Decrease in inventories | | (104) | (173) |
| (Decrease) Increase in prepaid expenses and other assets | | 662 | (381) |
| Increase (Decrease) in accounts payable and other liabilities | | 2,045 | (497) |
| Net cash from operating activities | | 7,962 | 2,542 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | | |
| Purchase of property, plant and equipment | | (7,431) | (1,400) |
| Cash paid for investment | | (240) | - |
| Purchase of intangible assets | | (246) | (232) |
| Net cash used in investing activities | | (7,917) | (1,632 |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | | |
| Increase in long-term debt | | 4,235 | - |
| Repayment of long-term debt | | (97) | - |
| Dividends paid to shareholders | | (598) | (499) |
| Net cash used in financing activities | | 3,539 | (499 |
| | | | |
| Increase in cash and cash equivalents | | 3,585 | 411 |
| Cash and cash equivalents at beginning of period | | 4,369 | 7,354 |
| Cash and cash equivalents at end of period | \$ | 7,954 | 7,765 |

Cash and cash equivalents comprise cash at bank and in hand, short-term deposits with an original maturity of three

(Unaudited)

DOCTORS HOSPITAL HEALTH SYSTEM LIMITED

Nine months ended October 31, 2018

1. Significant accounting policies

These interim financial statements have been prepared in accordance with International Accounting Standard No. 34, Interim Financial Reporting; using the same accounting policies applied in the January 31, 2018 audited

Accounts receivable

Accounts receivable are stated net of provisions for doubtful accounts of \$6.2 million

3. Long-term debt

On April 9 Doctors Hospital drew down \$4.2 million to assist in the purchase of two properties



